

State of North Carolina

DEPARTMENT
OF

THE SECRETARY OF STATE

Charitable Solicitation License

This document certifies that, in accordance with the provisions of Chapter 131F of the General Statutes of North Carolina,

Healthy Charlotte Alliance, Inc.

North Carolina Solicitation License Number: SL000841

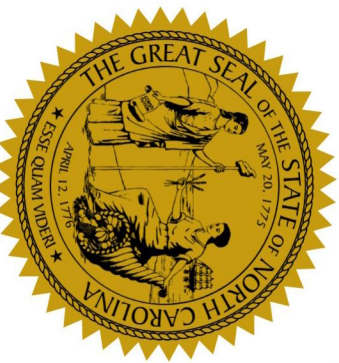
Federal Tax Exempt Status: 501(c)(3) Charitable Organization

with headquarters in Charlotte, NC is hereby duly licensed by the Department of the Secretary of State to solicit charitable contributions in North Carolina for the purposes set forth in the application for license approved by and filed with the Department of the Secretary of State. This license is not transferable and shall continue in full force and effect from the 15th day of October, 2025 to the 15th day of October, 2026, unless revoked for cause.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal at the City of Raleigh, this the 21st day of October, 2025.



ELAINE F. MARSHALL
SECRETARY OF STATE



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